

| Office of Premier | Vote 01 |
|---------------------------------------|---|
| To be appropriated by Vote in 2023/24 | R 482 201 000 |
| Direct Charge | Not Applic able |
| Responsible Executive Authority | Premier of the North West Province |
| Administrating Department | Office of the Premier |
| Accounting Officer | Director General of Office of the Premier |

1. Overview

Vision

A united, non-racial, non-sexist, and prosperous democratic society for the people of North West.

Mission

To facilitate integrated governance, planning and accelerate service delivery that is people-centered for improved economic growth in North West.

Core values of Office of the Premier

The following are core values that the office will adhere to in promoting integrated governance and accelerated service delivery for improved quality of life and economic growth for the people of North West:

- Caring
- Agile
- Responsive
- Excellence

Legislative Mandate

The Office of the Premier (herein after referred to as "the Office") derives its mandate from, amongst the others, the following:

- Constitution of the Republic of South Africa, 1996;
- Public Service Act;
- Intergovernmental Relations Framework Act, 2005 (Act No.13 of 2005); and
- 114 Powers of Provincial Legislature;

- 182 Public Protector;
- 188 Auditor General;
- Public Finance Management Act, 1999 and Treasury Regulations, 2001, and 2005, as amended in 2007; and
- White Paper on the Rights of Persons with Disabilities (WPRPD).

1.1 Aligning departmental budgets to achieve government's prescribed outcomes:

The Office of the Premier will implement the priorities that have been set for the 6th Administration, which are:

- Economic transformation and job creation;
- Education, skills, and health;
- Consolidating the social wage through reliable and quality basic services;
- Spatial integration, human settlements, and local government;
- Social cohesion and safe communities;
- Building a capable, ethical, and developmental State; and
- A better Africa and world

In addition to implementing the National Priorities, the Province will pay attention to the implementation of initiatives that will address Water and Sanitation, Unemployment, Corruption, Rural Roads, Health and Building a capable developmental State.

2. Review of the current financial year (2022/23)

The Office of the Premier registered progress as follows:

Provincial Integrated ICT

The key focus area of the ICT programme remains the transition of the NWPG Network infrastructure through SITA that will bring about an increase in bandwidth capacity on the network, but also the internet capacity will be increased to cater for the increasing demands of internet access to virtual platforms.

The network expansion that includes the connectivity of libraries will be extended to approximately 104 facilities and 1324 Schools over the medium term. Through this initiative, the broadband infrastructure footprint in the province will be expanded and the people of the province should be getting a better service from the Telco service providers.

The installation and configuration work related to Mainframe is in progress. The network authentication solution was implemented, and the Provincial Departments will continue to add user

workstation to the cloud service. Preparation will be made to migrate the on-premises email system to cloud service thereby ensuring continuity of service given the several downtime issues experienced.

Skills Development

The Provincial Bursary Scheme is intended for education and Skills development. The office has an approved policy which guides allocations in line with economy related skills needed in and outside the province. An amount of R4.4 million under Programme 2: Institutional Development was allocated for this priority to fund students at institutions of higher learning.

Youth Development Programme

The Office had 25 Artisans students in fields of electricity, fitting and turning, Welding and 9 Aircraft Mechanics were to be funded under Programme 2: Institutional Development – goods and services (Train & Development: Non-employees) and the programme ended in March 2023.

Office of the Premier hosted a two-day Youth summit 4 and 5 August 2022 Rustenburg Civic Centre in Bojanala Platinum District Municipality under theme (Empowering and developing youth to face current harsh socio-economic conditions) attended by over 200 young people from four districts of the province including different youth structures.

Communications

The office monitored the provincial communication strategic framework to ensure that the departments implement the action plan that is contained in the strategy. The office will increase the provincial government newspaper editions to two (2) per quarter. The office further increases presence of government leadership on media platforms as part of the efforts to ensure active engagement with the citizens.

Provincial Spatial Development Framework (PSDF)

The project could not be implemented in 2022/23 financial year due to capacity challenges. A Rollover request will be sought for the year 2023 to implement this project since this is a compliance matter.

Provincial Macro-Policy Development

The North West Province has been operating without and approved Provincial Development Plan or a Growth and Development Strategy for a while now. The Growth and Development Plan and Strategy is vital to inform strategic planning amongst Provincial Government Departments and Municipalities. During the month of September, the Premier inaugurated the Panel of Experts to review the Provincial Growth and Strategy for the North West Province. The Panel received the first briefing with the

Director General and this culminated into a further 2-day induction workshop to orient the Panel on the mandate assigned by the Premier. The Panel has served its full contractual term of six (6) month on 28th February 2023 and presented its draft close out report to OTP on 27th February 2023. The OTP has examined the report and noticed serious shortcomings and gaps of an alarming concern and submitted formal comments to the Panel to improve on its work.

The outcome of the Panel work points to the need to undertake economic forecasting of the sectors and setting of targets to drive growth and development that would endure jobs creation for the youth across the sectors. Budget will be required in the next financial year to carry out this essential nucleus of the macro policy for the Province.

Organisational Development

The Executive Council has resolved that a review of the structure in the Office of the Premier should be done to strengthen its coordination capacity also as it relates to youth, project management, anti-corruption, investigations, and compliance monitoring. A total allocation of R1.2 million set aside for this project which will be done through consultants before the end of the financial year.

Mega and Infrastructure Programmes

During the month of September 2023, the Premier inaugurated the Panel of Experts. The project is at a completion stage with a projected extension of two (2) months in 2023/24 financial year.

Liberation struggle Veterans

At the beginning of the 6th Administration, the President of the Republic as Head of the National Executive committed government to give focused attention to the Welfare of the Veterans inclusive of Military Veterans. To this effect, the office appointed 6 project team to profile the liberation struggle veterans. A total of R1 million was allocated to this project. The project in terms of the contract was ending in October 2022 and extension has been requested to finalise the project.

Planning support to departments, public entities, and municipalities

The Office coordinated the implementation of integrated plans that are aligned to the National Development Plan across all spheres of government. It also provides strategic support to Provincial Departments, Public Entities, and Municipalities on planning related issues. The Office will ensure that Departments and Schedule 3(c) Public Entities' plans are aligned to the Revised Framework on Strategic Plans and Annual Performance Plans and respond to the needs and challenges of the people of the North-West Province. Working with the Department of Cooperative Governance & Traditional Affairs, the Office will also ensure that departments and municipalities' plans also respond to the District Development Model. The Office of the Premier will also support departments to ensure

that Strategic Plans and Annual Performance Plans (APPs) respond to the spatial challenges facing our communities.

Provincial Anti-Corruption

The Forensic and Ethics is responsible to investigate allegations of fraud, corruption and financial mismanagement within the Provincial Departments, State Owned Entities and Municipalities. The investigations are conducted based on reported incidences or referrals by different stakeholders and it may be sourced from National Anti-Corruption Hotline, Provincial Bua Le Puso, Public Participation and anonymously through whistle blowing, Auditor General and Provincial Internal Audit Services.

If there are findings which warrant forensic investigations, requests can be made by Heads of Departments, any member of public, any entity and NGOs that are funded by Provincial Government and red flags identified by any departments which constitutes a forensic investigation.

3. Outlook for the coming financial year (2023/24)

The Office of the Premier will focus on the following:

Provincial Integrated ICT

The Office will continue with network connectivity and finalization of the Azure Active Directory.

Communications

The office will focus on monitoring implementation of the reviewed Provincial Communication Strategic Framework. A reviewed monitoring tool/checklist will be developed to assist the monitoring efforts. The office will further monitor implementation of the Corporate Identity Manual by all provincial departments. Two (2) editions of the Provincial Government Newspaper per quarter will continue to be printed and distributed.

Skills Development

It is planned that 100 new bursaries will be allocated in 2023 academic year (2023/24 financial year) at an amount of R150 thousand per student under Programme 2: Institutional Development - households, to fund students at Institutions of Higher Learning. The advert was published in November 2022.

4. Reprioritisation

Reprioritisation is mainly between programmes and economic classification to align the budget to the function and address budget pressures in 2023/24.

Programme 1: Administration

Reprioritisation is done within Programme 1: Administration to align the budget allocations with expenditure expectations regarding payment of Irregular Expenditure R1 million for the payment of compliance investigation services on irregular expenditure for North West Office of the Premier in the 2023/24 making use of consultants.

Programme 2: Institutional Development

Reprioritisation is done within Programme 2: Institutional Development. R4.2 million was shifted from artisans' project to fund bursaries for non- employees.

Programme 3: Policy and Governance

Reprioritisation was done within the department to Programme 3: Policy and Governance in relation to goods and services through the increase of allocation in Consultants and Professional services: Business and advisory services, Transport provided: Departmental activity and Venues and facilities.

5. Procurement

The major drivers of the procurement plan for Office of the Premier amongst others will include procurement of ICT equipment, licences, and communication related items. Details of the plan will be provided in the procurement plan.

6. Receipts and financing

6.1 Summary of receipts

Table 1.1 below shows the sources of funding of the department over the seven-year period, 2019/20 to 2025/26. It also compares actual and budgeted receipts.

Table 1.1 : Summary of receipts

| | | Outcome | | | Adjusted appropriation | Revised estimate | Med | lium-term estimates | |
|-----------------------|---------|---------|---------|---------|---------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Equitable share | 499 736 | 459 358 | 437 796 | 472 059 | 424 941 | 424 941 | 481 833 | 496 356 | 519 140 |
| Financing | - | - | 13 343 | - | 7 818 | 7 818 | - | - | - |
| Departmental receipts | 679 | 409 | 431 | 452 | 352 | 352 | 368 | 383 | 401 |
| Total receipts | 500 415 | 459 767 | 451 570 | 472 511 | 433 111 | 433 111 | 482 201 | 496 739 | 519 541 |

6.2 Departmental receipts collection

Table 1.2 below gives details of departmental own receipts only per main category over the 2023/24 MTEF period. The Office does not operate in a revenue generating environment and revenue collections are circumstantial in nature. Revenue consists mainly of commissions earned on garnishee orders.

Table 1.2 : Summary of departmental receipts collection

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimates | |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Tax receipts | - | - | - | - | - | - | - | - | - |
| Casino taxes | - | - | - | - | - | - | - | - | - |
| Horse racing taxes | - | - | - | - | - | - | - | - | - |
| Liquor licences | - | - | - | - | - | - | - | - | - |
| Motor vehicle licences | - | - | - | - | - | - | - | - | - |
| Sales of goods and services other than capital assets | 282 | 289 | 168 | 230 | 219 | 219 | 229 | 239 | 250 |
| Transfers received | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | - | - | - | - | - | - | - | - | - |
| Interest, dividends and rent on land | - | - | - | - | - | - | - | - | - |
| Sales of capital assets | - | - | - | - | - | - | - | - | - |
| Transactions in financial assets and liabilities | 397 | 58 | 218 | 222 | 133 | 133 | 139 | 144 | 151 |
| Total departmental receipts | 679 | 347 | 386 | 452 | 352 | 352 | 368 | 383 | 401 |

Revenue collected under the item sale of Goods and Services is mainly related to sale of tender documents, replacement of lost security cards and commission earned on garnishee orders.

6.3 Donor funding

None

7. Payment summary

Key assumptions

The Office has applied the following broad assumptions when compiling the budget: - Consumer Price Index (CPI) inflation as published in the 2022 Medium Term Budget Policy Statement (MTBPS) of 5.1 per cent in 2023/24, 4.6 per cent in 2024/25 and 4.6 per cent in 2025/26 over the MTEF period.

Programme summary

Tables 1.3 below provide a summary of payments and budgeted estimates by programme for the period 2019/20 to 2025/26.

The allocation for the Office of the Premier has been grown below the estimated inflation rate over the 2023 MTEF period. The Office of the Premier has three programmes which are Administration, Institutional Development and Policy and Governance. Administration provides support, while the other two programmes are core to deliver on the mandate of the department.

Table 1.3 : Summary of payments and estimates by programme: Office Of The Premier

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimates | |
|------------------------------|---------|---------|---------|--------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| 1. Administration | 112 439 | 99 218 | 104 369 | 114 825 | 115 394 | 115 394 | 128 124 | 127 226 | 133 035 |
| 2. Institutional Development | 207 539 | 238 808 | 191 395 | 251 097 | 224 279 | 224 279 | 247 535 | 263 261 | 275 367 |
| 3. Policy And Governance | 83 971 | 77 966 | 79 118 | 106 589 | 93 438 | 93 438 | 106 542 | 106 252 | 111 139 |
| Total payments and estimates | 403 949 | 415 992 | 374 882 | 472 511 | 433 111 | 433 111 | 482 201 | 496 739 | 519 541 |

Programmes:

Programme 1: Administration, the overall programme budget increased by 11 per cent in 2023/24 mainly because of cost-of-living adjustments.

The programme provides efficient and effective administrative support services to the Office. The 2023/24 MTEF budget is focused on financing centralised direct operational costs and overheads such as audit fees R5.2 million, fleet services (VMS) R4.5 million, training and development for employees R2.9 million, employee health and wellness for the office R1.4 million, operating lease costs for office accommodation R2.7 million, labour saving devices R1.4 million and Discretionary Fund R1 million. The Office also make provision for consultants of compliance investigation services on irregular expenditure R1 million and replacement of white-fleet R4.5 million.

Programme 2: Institutional Development, the overall programme budget increased by 10 per cent in 2023/24 to align the budget.

The budget for 2023/24 MTEF mainly provides for ICT Transformation programs at R119.8 million, centralization of bursaries to non-employees R4 million, Legal services R1.5 million, Provincial Communications Strategy R10.6 million, Youth Advocacy Programme R1.6 million and research for skills demand and supply R500 thousand.

Programme 3: Policy and Governance, the overall programme budget increased by 14 per cent in 2023/24 to align the budget.

The budget for 2023/24 MTEF mainly provides for Provincial Council on AIDS Secretariat function R3.1 million, Social Cohesion and Moral Regeneration activities R523 thousand, Women and Rights of Children activities R1.1 million, Disability and Older Persons activities R1.2 million, Renewal of ESRI GIS annual license and Global Insight Statistical data license R707 thousand and Premier Economic Advisory Council R522 thousand.

Summary of economic classification

Table 1.4: Summary of provincial payments and estimates by economic classification: Office Of The Premier

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimates | |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Current payments | 368 758 | 354 708 | 353 192 | 460 089 | 398 422 | 398 422 | 462 512 | 484 106 | 506 322 |
| Compensation of employees | 253 408 | 247 542 | 248 569 | 280 749 | 254 130 | 254 130 | 285 412 | 309 557 | 323 749 |
| Goods and services | 112 634 | 106 639 | 104 533 | 179 340 | 144 292 | 144 292 | 177 100 | 174 549 | 182 573 |
| Interest and rent on land | 2 716 | 527 | 90 | - | - | - | - | - | - |
| Transfers and subsidies to: | 31 871 | 20 313 | 19 071 | 5 700 | 23 783 | 23 783 | 5 355 | 5 416 | 5 665 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | 7 | 7 | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 31 871 | 20 313 | 19 071 | 5 700 | 23 776 | 23 776 | 5 355 | 5 416 | 5 665 |
| Payments for capital assets | 3 320 | 40 971 | 2 619 | 6 722 | 10 906 | 10 906 | 14 334 | 7 217 | 7 554 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 3 320 | 40 971 | 2 619 | 6 722 | 10 906 | 10 906 | 14 334 | 7 217 | 7 554 |
| Heritage Assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | _ | - | - | - | - | - [| - | - | - |
| Payments for financial assets | - | - | - | - | - | - | - | - | - |
| Total economic classification | 403 949 | 415 992 | 374 882 | 472 511 | 433 111 | 433 111 | 482 201 | 496 739 | 519 541 |

Compensation of Employees

Table 1.4 above indicates a steady increase in the actual outcome for Compensation of Employees from 2019/20 due to cost-of-living adjustments. The reduced 2020/21 expenditure is attributable to compulsory public sector wage bill reduction and transfer of Community Development Workers (CDW) function to CoGTA. The budget increase in 2022/23 financial year is for critical vacant posts. In the 2023/24 and 2024/25 a total of 549 posts will be reviewed through an Organisational Structure project.

Goods and Services

The increased budget allocation of 23 per cent or R144.2 million – R177.1 million in 2023/24 is mainly driven by ICT Transformation program in the Province. The projects are outlined under Programme 2: Institutional Development.

Transfers and subsidies

Included in the R5.3 million allocation of transfers and subsidies in the 2023/24 MTEF period is the bursary allocation of R4 million and Premier discretionary fund.

Payments for capital asset

The amount of R14.3 million is provided for the procurement of Provincial Network Equipment Modernisation, white fleet outright purchase and payment of finance leases.

Infrastructure payments

None

7.4.1 Departmental infrastructure payments

None

7.4.2 Maintenance (Table B 5)

None

7.4.3 Non-infrastructure items (Table B 5)

None

Departmental Public-Private Partnership (PPP) projects

None

Transfers

7.6.1 Transfers to public entities

Table 1.5 : Summary of departmental transfers to other entities

| | Outcome | | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimat | es |
|---------------------------------|---------|---------|---------|--------------------|---------------------------|---------------------|---------|-------------------|---------|
| R thousand | 2018/19 | 2019/20 | 2020/21 | | 2021/22 | | 2022/23 | 2023/24 | 2024/25 |
| Youth Entrepreneurship Services | 62 | _ | 103 | - | 7 | 7 | - | _ | _ |
| Total departmental transfers | 62 | _ | 103 | _ | 7 | 7 | - | _ | _ |

Youth Entrepreneurship Services (YES)

The entity operations are dormant, and its existence is under discussion.

7.6.2 Transfers to other entities

None

7.6.3 Transfers to local government

None

8. Receipts and retentions: Provincial legislatures

None

9. Programme description

Programme 1: Administration

9.1 Description and objectives:

The programme is responsible for the provision of efficient and effective administrative support services to the Office of the Premier. It also assists the Executive Council with the coordination and monitoring of policy and strategy formulation and feedback through the cluster system and through departments. The Programme further renders core financial management services within the department to assist the Accounting Officer.

Tables 1.6 and 1.7 below reflects the summary of payment and estimates relating to Programme 1: Administration, by sub-programmes and economic classification.

Table 1.6 : Summary of payments and estimates by sub-programme: Programme 1: Administration

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | lium-term estimates | |
|------------------------------|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Premier Support | 19 773 | 15 928 | 17 873 | 18 274 | 18 639 | 18 639 | 18 997 | 20 310 | 21 197 |
| 2. Executive Council Support | 8 572 | 7 553 | 8 736 | 8 880 | 9 334 | 9 334 | 10 444 | 10 978 | 11 483 |
| 3. Director-General Support | 45 635 | 38 621 | 44 221 | 50 779 | 51 297 | 51 297 | 55 712 | 55 437 | 57 988 |
| 4. Financial Management | 38 459 | 37 116 | 33 539 | 36 892 | 36 124 | 36 124 | 42 971 | 40 501 | 42 367 |
| Total payments and estimates | 112 439 | 99 218 | 104 369 | 114 825 | 115 394 | 115 394 | 128 124 | 127 226 | 133 035 |

The allocation for Administration grows below the inflation rate in 2023/24 because of budget cuts.

Table 1.7: Summary of payments and estimates by economic classification: Programme 1: Administration

| | · | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimates | |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Current payments | 109 795 | 96 326 | 100 816 | 111 036 | 111 184 | 111 184 | 119 777 | 123 207 | 128 828 |
| Compensation of employees | 79 427 | 76 759 | 81 828 | 87 589 | 81 961 | 81 961 | 91 187 | 96 774 | 101 180 |
| Goods and services | 28 078 | 19 552 | 18 986 | 23 447 | 29 223 | 29 223 | 28 590 | 26 433 | 27 648 |
| Interest and rent on land | 2 290 | 15 | 2 | - | - | - | - | - | - |
| Transfers and subsidies to: | 610 | 683 | 1 211 | 1 300 | 1 555 | 1 555 | 1 355 | 1 416 | 1 480 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 610 | 683 | 1 211 | 1 300 | 1 555 | 1 555 | 1 355 | 1 416 | 1 480 |
| Payments for capital assets | 2 034 | 2 209 | 2 342 | 2 489 | 2 655 | 2 655 | 6 992 | 2 603 | 2 727 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 2 034 | 2 209 | 2 342 | 2 489 | 2 655 | 2 655 | 6 992 | 2 603 | 2 727 |
| Heritage Assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payments for financial assets | - | - | - | - | - | - | - | - | - |
| Total economic classification | 112 439 | 99 218 | 104 369 | 114 825 | 115 394 | 115 394 | 128 124 | 127 226 | 133 035 |

Compensation of Employees

The budget has been increased by 11.3 per cent due to improvement in conditions of service and planned establishment of Internal Control Function.

Goods and Services

The reduction in funding for the Programme allocation from R29.2 million in financial year 2022/23 to R28.6 million or 2.2 per cent less in financial year 2023/24 is in accordance with the reprioritization of funds to fulfil demand in other programs.

Transfers and subsidies

The allocation for Transfers to households is mainly for leave gratuity, injury on duty and premier discretionary programmes.

Payment for capital assets

Payment for capital assets increases and this is mainly driven by planned replacement of white fleet for the Office.

9.2 Service delivery measures: Programme 1: Administration

Table 1.8 : Service delivery measures - Programme 1: Administration

| | Estimated performance | М | edium-term estimates | |
|---|--------------------------|---------|----------------------|---------|
| Programme performance measures | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| Number of Premier's programmes coordinated | 12 | 12 | 12 | 12 |
| Number of Stakeholder Engagements Coordinated | 4 | 4 | 4 | 4 |
| Number of resolutions on governance structures monitored | 4 | 4 | 4 | 4 |
| Unqualified audit opinion obtained | 1 | 1 | 1 | 1 |
| Percentage on preferential procurement spent on enterprises that are owned by women youth, and people with disabilities | 25% | 25% | 25% | 25% |
| Annual performance plan produced | 1 | 1 | 1 | 1 |

Programme 2: Institutional Development

Description and objectives:

The programme is primarily mandated to provide strategic leadership and support to all Provincial Departments through co-ordination, monitoring, evaluation, and intervention of the implementation of policy frameworks, strategies and programmes related to Human Resource Strategy and Planning, Employee Wellness and Relations, Provincial Legal Advisory Services, Government Information Technology Office Communication, Ikatisong School of Governance as well as Integrity Management.

This programme grows below inflation rate over the MTEF period mainly on the Sub-programmes Programme Support under bursaries for non-employees due to baseline reduction. The programme consists of the following sub-programmes:

Strategic Human Resource Management: This sub-program renders provincial support services on human resource and capital formation issues and is mandated to render human resources corporate services to all Provincial Departments, including Office of the Premier.

Information Communication Technology: This sub-programme is co-ordinating, facilitating and monitoring the design and implementation of Information Technology Strategy and the development of an effective and efficient e-Government system and the maintenance of quality and quantity electronic delivery standards in the province.

Legal Services: This sub-programme provides legal support services to all Departments and certain Public Entities.

Communications: This sub-programme is mandated to promote and market the province through good media relations and external communication services on behalf of the provincial government and to give strategic leadership and corporate support to government communication units within government departments.

Programme Support: This sub-programme is aimed at the facilitation and monitoring of the implementation of Minimum Information Security Standards (MISS) and Anti-Corruption Initiatives in the North West Provincial Government and at performing forensic and anti-fraud investigations in the province.

Tables 1.9 and 1.10 reflect summary of payment and estimates relating to Programme 2: Institutional Development by sub-programme and economic classification.

Table 1.9: Summary of payments and estimates by sub-programme: Programme 2: Institutional Development

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimates | |
|--|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Strategic Human Resources | 23 145 | 19 948 | 17 883 | 20 320 | 20 813 | 20 813 | 22 286 | 22 359 | 23 386 |
| 2. Information Communicationtechnology | 85 222 | 136 927 | 97 436 | 156 110 | 102 945 | 102 945 | 150 274 | 161 916 | 169 361 |
| 3. Legal Services | 15 509 | 9 481 | 6 575 | 6 876 | 9 689 | 9 689 | 8 068 | 8 471 | 8 860 |
| 4. Communication Services | 19 548 | 18 268 | 21 218 | 24 297 | 29 674 | 29 674 | 25 308 | 26 641 | 27 866 |
| 5. Programme Support | 64 115 | 54 184 | 48 283 | 43 494 | 61 158 | 61 158 | 41 599 | 43 874 | 45 894 |
| Total payments and estimates | 207 539 | 238 808 | 191 395 | 251 097 | 224 279 | 224 279 | 247 535 | 263 261 | 275 367 |

Table 1.10 : Summary of payments and estimates by economic classification: Programme 2: Institutional Development

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | dium-term estimates | |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Current payments | 175 498 | 181 600 | 174 118 | 243 104 | 194 837 | 194 837 | 237 261 | 255 345 | 267 086 |
| Compensation of employees | 102 517 | 99 950 | 96 072 | 107 918 | 98 376 | 98 376 | 105 477 | 118 812 | 124 276 |
| Goods and services | 72 555 | 81 138 | 77 958 | 135 186 | 96 461 | 96 461 | 131 784 | 136 533 | 142 810 |
| Interest and rent on land | 426 | 512 | 88 | - | - | - | - | - | - |
| Transfers and subsidies to: | 31 126 | 19 041 | 17 096 | 4 400 | 21 623 | 21 623 | 4 000 | 4 000 | 4 185 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | 7 | 7 | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 31 126 | 19 041 | 17 096 | 4 400 | 21 616 | 21 616 | 4 000 | 4 000 | 4 185 |
| Payments for capital assets | 915 | 38 167 | 181 | 3 593 | 7 819 | 7 819 | 6 274 | 3 916 | 4 096 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 915 | 38 167 | 181 | 3 593 | 7 819 | 7 819 | 6 274 | 3 916 | 4 096 |
| Heritage Assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payments for financial assets | - | - | - | - | - | - | - | - | - |
| Total economic classification | 207 539 | 238 808 | 191 395 | 251 097 | 224 279 | 224 279 | 247 535 | 263 261 | 275 367 |

Compensation of Employees

Compensation of Employees increased by 7.2 per cent in 2023/24 in line with the intended filling of vacant positions.

Goods and Services

Goods and Services increase above inflation as a results of funding ICT projects over the years.

Transfers and subsidies

The allocation amounting to R4 million is for bursaries for non-employees under Sub-programme: Programme Support.

Payment for capital assets

Payment for ICT capital assets is an earmarked allocation mainly for outdated information technology equipment.

Service delivery measures: Programme 2: Institutional Development

Table 1.11 : Service delivery measures - Programme 2: Institutional Development

| | Estimated performance | Med | lium-term estimates | |
|---|--------------------------|---------|---------------------|---------|
| Programme performance measures | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| Number of provincial departments monitored to comply with 60 days threshold in precautionary suspension cases | 12 | 12 | 12 | 12 |
| Number of provincial departments monitored in compliance to approved organizational structures aligned to the Directive | 8 | 8 | 8 | 8 |
| Number of provincial departments monitored in compliance to applicable occupational health and safety standards | 12 | 12 | 12 | 12 |
| Number of provincial departments monitored to maintain a 10% vacancy rate | 12 | 12 | 12 | 12 |
| Level of IT Governance & Management capability achieved | 1 | 1 | 1 | 1 |
| Level of the Corporate Governance ICT of Policy Framework | 3 | 3 | 3 | 3 |
| implementation in the provincial departments Number of provincial government sites with improved bandwidth on the wide area network bandwidth (minimum 10mbps) | 234 | 234 | 234 | 234 |
| Upgrade the provincial government internet bandwidth | 1 Gbps | 1 Gbps | 1 Gbps | 1 Gbps |
| Number of provincial departments implementing the provincial communication strategy framework monitored | 12 | 12 | 12 | 12 |
| Number of government newspapers editions distributed | 8 | 8 | 8 | 8 |
| Number of approved Provincial Departments WSP's monitored | 12 | 12 | 12 | 12 |
| Number of Provincial Skill Plan developed | 1 | 1 | 1 | 1 |
| Number of provincial departments monitored in compliance to minimum physical Security standards | 12 | 12 | 12 | 12 |
| Number of provincial departments monitored in compliance to minimum Information Security standards | 12 | 12 | 12 | 12 |
| Number of Provincial Departments investigations concluded | 12 | 12 | 12 | 12 |
| Number of Provincial Departments compliant to the implementation of the National Anti-corruption Strategy | 12 | 12 | 12 | 12 |
| Number of Bills certified | 4 | 4 | 4 | 4 |
| Number of provincial departments monitored In litigation spending | 12 | 12 | 12 | 12 |

Programme 3: Policy and Governance

Description and objectives

This programme is mandated to provide integrated planning, performance monitoring, evaluation, and intervention in the province across all three spheres of government and social partnerships. The programme is also mandated to contribute information and knowledge with regard to provincial growth and development policy and strategy formulation and rendering of results-based management services with accelerated implementation of the provincial strategy and plan, contribute information

and knowledge with provincial growth and development policy and strategy formulation and to render coordination and support services for the accelerated implementation of the provincial growth and development strategy and plan.

The programme consists of the following sub-programmes:

International and Intergovernmental Relations: This sub-programme aims at the facilitation and strengthening of international and intergovernmental visits and relations; the coordinated implementation of agreements reached, and resolutions formulated; and the rendering of professional secretariat services regarding meetings and appointments with local stakeholders and role players.

Social Cohesion and Moral Regeneration: Promotes Ethical leadership in the province and aims at a reduction in racial and xenophobic intolerance in the province.

Provincial Policy Management: This sub-programme is mandated to co-ordinate and facilitate integrated Planning, Performance Monitoring, Evaluation, and Intervention in the province.

Premier's Priority Programmes: This sub-programme makes provision for special priority programmes that the Premier in his discretion should launch in the province.

Programme Support: This support programme gives attention to the Core Management Duties that must be performed on a regular basis by all managers in terms of the official planning and operational cycle in operation in government and manage and facilitate service delivery support programmes and interventions through districts.

Special Programme: This support programme gives attention to the Government Systems for Woman Empowerment & Gender Equality in the province.

Table 1.12 : Summary of payments and estimates by sub-programme: Programme 3: Policy And Governance

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | | | |
|---------------------------------|---------|---------|---------|--------------------|---------------------------|------------------|-----------------------|---------|---------|--|--|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 | | |
| Special Programmes | 10 850 | 8 218 | 9 238 | 10 603 | 10 331 | 10 331 | 11 166 | 11 778 | 12 322 | | |
| 2. Inter-Governmental Relations | 5 936 | 5 537 | 6 021 | 6 112 | 6 284 | 6 284 | 7 363 | 7 729 | 8 083 | | |
| 3. Provincial Policy Management | 30 900 | 29 042 | 29 578 | 45 138 | 37 136 | 37 136 | 42 522 | 38 626 | 40 404 | | |
| Premier'S Priority Programmes | 9 650 | 10 114 | 10 367 | 15 946 | 13 275 | 13 275 | 16 579 | 17 501 | 18 305 | | |
| 5. Programme Support | 26 635 | 25 055 | 23 914 | 28 790 | 26 412 | 26 412 | 28 912 | 30 618 | 32 025 | | |
| Total payments and estimates | 83 971 | 77 966 | 79 118 | 106 589 | 93 438 | 93 438 | 106 542 | 106 252 | 111 139 | | |

Table 1.13 : Summary of payments and estimates by economic classification: Programme 3: Policy And Governance

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimates | |
|---|---------|---------|---------|--------------------|---------------------------|------------------|---------|--------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Current payments | 83 465 | 76 782 | 78 258 | 105 949 | 92 401 | 92 401 | 105 474 | 105 554 | 110 408 |
| Compensation of employees | 71 464 | 70 833 | 70 669 | 85 242 | 73 793 | 73 793 | 88 748 | 93 971 | 98 293 |
| Goods and services | 12 001 | 5 949 | 7 589 | 20 707 | 18 608 | 18 608 | 16 726 | 11 583 | 12 115 |
| Interest and rent on land | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies to: | 135 | 589 | 764 | - | 605 | 605 | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Departmental agencies and accounts | - | - | - | - | - | - | - | - | - |
| Higher education institutions | - | - | - | - | - | - | - | - | -1 |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | - | - | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - | - | - |
| Households | 135 | 589 | 764 | - | 605 | 605 | - | - | - |
| Payments for capital assets | 371 | 595 | 96 | 640 | 432 | 432 | 1 068 | 698 | 731 |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - |
| Machinery and equipment | 371 | 595 | 96 | 640 | 432 | 432 | 1 068 | 698 | 731 |
| Heritage Assets | - | - | - | - | - | - | - | - | - |
| Specialised military assets | - | - | - | - | - | - | - | - | - |
| Biological assets | - | - | - | - | - | - | - | - | - |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - | - | - |
| Payments for financial assets | - | - | - | - | - | - | - | - | - |
| Total economic classification | 83 971 | 77 966 | 79 118 | 106 589 | 93 438 | 93 438 | 106 542 | 106 252 | 111 139 |

Compensation of Employees

The growth is above inflation rate in 2023/24 due to critical vacant posts and alignment of budget for Provincial Council on AIDS.

Goods and Services

The allocation of R16.7 million in financial year 2023/24 is meant for amongst others funding of Women and Rights of Children activities/interventions such as empowerment workshops for women, coordination of National & Provincial Children's Parliament. Disability and Older Persons activities/intervention and Provincial AIDS Secretariat functions are also catered for under this allocation. Provincial AIDS Secretariat functions include but not limited to coordination of the multisectoral response to HIV/AIDS, TB & STIs and supporting resource mobilization and management for the NSP/PIP.

Transfers and subsidies

The allocation is attributable to leave gratuity growth in line with normal inflation rate.

Payment for capital assets

The allocation is for replacement of obsolete office furniture and equipment.

Service delivery measures: Programme 3: Planning Performance Monitoring, Evaluation, and Intervention

Table 1.14 : Service delivery measures - Programme 3: Policy And Governance

| | Estimated performance | Medium-term estimates | | |
|---|-----------------------|-----------------------|---------|---------|
| Programme performance measures | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| Number of assessments on the implementation of the seven (7) MTSF priorities conducted | 1,00 | 1,00 | 1,00 | 1,00 |
| Number of draft annual performance plans assessed for alignment to the Revised Planning Framework for Strategic Plans and Annual Performance Plans | 12 | 12 | 12 | 12 |
| Number of assessments of APPs for alignment to Provincial Priorities emanating from Makgotla and SOPA | 1 | 1 | 1 | 1 |
| Number of assessments of departmental performance in line with their Annual Performance Plan conducted. | 4 | 4 | 4 | 4 |
| Number of assessments of departmental performance in line with Programme of Action (POA) conducted. | 4 | 4 | 4 | 4 |
| Number of Research studies monitored for implementation in line with the approved Provincial research and evaluation agenda | 10 | 10 | 10 | 10 |
| Number of quarterly assessments on implementation of Covid19 interventions in the province | 4 | 4 | 4 | 4 |
| Number of assessments conducted on the functionality of Provincial AIDS Council | 4 | 4 | 4 | 4 |
| Percentage of service delivery cases managed for resolution by Public Institutions | 1 | 1 | 1 | 1 |
| Percentage of service delivery interventions coordinated for implementation | 1 | 1 | 1 | 1 |
| Number of moral regeneration programmes coordinated for implementation | 4 | 4 | 4 | 4 |
| Number of annual socio-economic empowerment plan for women developed | 1 | 1 | 1 | 1 |
| Number of assessments on implementation of socio-economic empowerment for women interventions conducted | 4 | 4 | 4 | 4 |
| Number of annual plans on children rights developed | 1 | 1 | 1 | 1 |
| Number of assessment on implementation of Children's rights in the province conducted | 4 | 4 | 4 | 4 |
| Number of Annual Implementation Plan for Persons with Disabilities (WPRPD) developed | 1 | 1 | 1 | 1 |
| Number of assessment on the implementation of Rights of Persons with Disabilities programmes conducted | 4 | 4 | 4 | 4 |
| Number of Provincial Plans on Rights of Older Persons developed | 1 | 1 | 1 | 1 |
| Number of assessment on the implementation of Provincial Plans on Rights of Older Persons conducted | 4 | 4 | 4 | 4 |
| Number of Provincial Youth Action Plan developed | 1 | 1 | 1 | 1 |
| Number of monitoring reports on the implementation of Provincial Youth Action Plan | 4 | 4 | 4 | 4 |

9.3 Other programme information

9.3.1 Personnel numbers and costs

Table 1.15: Personnel numbers and costs by programme

| Personnel numbers | As at |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Personnel numbers | 31 March 2020 | 31 March 2021 | 31 March 2022 | 31 March 2023 | 31 March 2024 | 31 March 2025 | 31 March 2026 |
| 1. Administration | 190 | 174 | 203 | 216 | 216 | 194 | 194 |
| 2. Institutional Development | 170 | 166 | 208 | 219 | 219 | 236 | 236 |
| 3. Policy And Governance | 428 | 136 | 135 | 146 | 146 | 153 | 153 |
| Direct charges | - | _ | - | - | - | _ | - |
| Total provincial personnel numbers | 788 | 476 | 546 | 581 | 581 | 583 | 583 |
| Total provincial personnel cost (R thousand) | 253 408 | 247 542 | 248 569 | 254 130 | 285 412 | 309 557 | 323 749 |
| Unit cost (R thousand) | 322 | 520 | 455 | 437 | 491 | 531 | 555 |

^{1.} Full-time equivalent

Table 1.16 : Summary of departmental personnel numbers and costs by component

| | | | Ac | | | | | | estimate | | | | Medium-term exp | enditure estima | te | | Average | annual growth o | ver MTEF |
|---|-----------------------------------|---------|-----------------------------------|---------|-----------------------------------|---------|--------------|------------------|-----------------------------------|---------|-----------------------------------|---------|-----------------------------------|-----------------|-----------------------------------|---------|-----------------------|-------------------|------------------------|
| | 2019 | 9/20 | 202 | 0/21 | 202 | 1/22 | | 202 | 2/23 | | 202 | 23/24 | 202 | 4/25 | 202 | 5/26 | 1 | 2022/23 - 2025/26 | i |
| 24 | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Filled posts | Additional posts | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel numbers ¹ | Costs | Personnel growth rate | Costs growth rate | % Costs of Total |
| R thousands | | | | | | | | | | | | | | | - | | | | |
| Salary level 1 – 7 | 500 | 27 959 | | 52 967 | | 65 313 | 400 | 47 | | 64 951 | 045 | 48 730 | 254 | 51 687 | 054 | 54 064 | | | |
| 1 – 7 8 – 10 | 506 | | 221 | | 297 | | 198 | 41 | 245 | | 245 | | 251 | | 251 | | 0,8% | -5,9% | 19,2% |
| | 141 | 91 472 | 121 | 65 405 | 123 | 63 529 | 160 | 1 | 161 | 67 112 | 161 | 60 364 | 153 | 63 956 | 153 | 69 645 | -1,7% | 1,2% | 22,6% |
| 11 – 12 | 83 | 69 060 | 80 | 65 986 | 82 | 67 935 | 82 | 4 | 86 | 72 334 | 86 | 99 359 | 90 | 113 988 | 90 | 116 486 | 1,5% | 17,2% | 34,1% |
| 13 – 16 | 58 | 64 917 | 54 | 63 184 | 44 | 51 792 | 57 | - | 57 | 47 254 | 57 | 74 480 | 57 | 77 299 | 57 | 80 807 | - | 19,6% | 23,1% |
| Other | - | - | - | - | - | - | 32 | - | 32 | 2 479 | 32 | 2 479 | 32 | 2 627 | 32 | 2 747 | - | 3,5% | 0,9% |
| Total | 788 | 253 408 | 476 | 247 542 | 546 | 248 569 | 529 | 52 | 581 | 254 130 | 581 | 285 412 | 583 | 309 557 | 583 | 323 749 | 0,1% | 8,4% | 100,0% |
| Programme | | | | | | | | | | | | | | | | | | | |
| 1. Administration | 190 | 79 427 | 174 | 76 759 | 203 | 81 828 | 184 | 32 | 216 | 81 961 | 216 | 91 187 | 194 | 96 774 | 194 | 101 180 | -3,5% | 7,3% | 31,5% |
| 2. Institutional Development | 170 | 102 517 | 166 | 99 950 | 208 | 96 072 | 208 | 11 | 219 | 98 376 | 219 | 105 477 | 236 | 118 812 | 236 | 124 276 | 2.5% | 8.1% | 38.5% |
| 3. Policy And Governance | 428 | 71 464 | 136 | 70 833 | 135 | 70 669 | 137 | 9 | 146 | 73 793 | 146 | 88 748 | 153 | 93 971 | 153 | 98 293 | 1.6% | 10.0% | 30.0% |
| Direct charges | _ | _ | - | _ | - | _ | _ | _ | _ | _ | _ | _ | - | _ | - | _ | - | - | - |
| Total | 788 | 253 408 | 476 | 247 542 | 546 | 248 569 | 529 | 52 | 581 | 254 130 | 581 | 285 412 | 583 | 309 557 | 583 | 323 749 | 0,1% | 8,4% | 100,0% |
| Employee dispensation classification | | | | | | | | | | | | | | | | | | | |
| Public Service Act appointees not covered by OSDs | 747 | 250 488 | 476 | 247 542 | 506 | 245 649 | 508 | 5 | 513 | 244 744 | 513 | 275 789 | 513 | 299 431 | 513 | 305 785 | - | 7,7% | 95,8% |
| Public Service Act appointees still to be covered by OSDs | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Professional Nurses, Staff Nurses and Nursing Assistants | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Legal Professionals | - | - | - | - | - | - | 2 | - | 2 | 2 750 | 2 | 2 833 | 2 | 2 972 | 2 | 3 109 | - | 4,2% | 1,0% |
| Social Services Professions | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Engineering Professions and related occupations | - | - | - | - | - | - | 2 | - | 2 | 3 672 | 2 | 3 782 | 2 | 3 967 | 2 | 11 668 | - | 47,0% | 2,2% |
| Medical and related professionals | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Therapeutic, Diagnostic and other related Alfied Health Professionals | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Educators and related professionals | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Others such as interns, EPWP, learnerships, etc | 41 | 2 920 | - | - | 40 | 2 920 | - | 32 | 32 | 2 964 | 32 | 3 008 | 32 | 3 187 | 37 | 3 187 | 5,0% | 2,4% | 1,1% |
| Total | 788 | 253 408 | 476 | 247 542 | 546 | 248 569 | 512 | 37 | 549 | 254 130 | 549 | 285 412 | 549 | 309 557 | 554 | 323 749 | 0,3% | 8,4% | 100,0% |

Personnel numbers includes all filled posts together with those posts additional to the approved establishment

9.3.2 Training

Table 1.17: Payments on training by programme

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Medium-term estimates | | | | |
|----------------------------|---------|---------|---------|--------------------|---------------------------|------------------|-----------------------|---------|---------|--|--|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 | | |
| Administration | 3 473 | 103 | 982 | 1 897 | 1 897 | 1 897 | 2 854 | 2 065 | 2 160 | | |
| Institutional Development | - | - | - | - | - | - | - | - | - | | |
| Policy And Governance | - | - | - | - | - | - | - | - | - | | |
| Total payments on training | 3 473 | 103 | 982 | 1 897 | 1 897 | 1 897 | 2 854 | 2 065 | 2 160 | | |

The amount of R2.8 million, R2 million and R2.1 million has been set aside over the 2023/24 MTEF period for skills development in the department. Individual employees' Personal Development Plans as incorporated in performance agreements is also taken into cognisance when planning for acquisition of skills. The amount set aside for staff training is based on 1 percent of total allocation of compensation of employee's budget.

Table 1.18 : Information on training: Office Of The Premier

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | ium-term estimates | |
|-----------------------------------|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Number of staff | 788 | 476 | 546 | 581 | 581 | 581 | 581 | 583 | 583 |
| Number of personnel trained | 399 | | 399 | 399 | 299 | 299 | 409 | 409 | 409 |
| of which | | | | | | | | | |
| Male | 169 | - | 169 | 169 | 102 | 102 | 201 | 201 | 201 |
| Female | 230 | | 230 | 230 | 197 | 197 | 208 | 208 | 208 |
| Number of training opportunities | 235 | - | 235 | 235 | 299 | 299 | 409 | 409 | 409 |
| of which | | | | | | | | | |
| Tertiary | - | - | - | - | - | - | - | - | - |
| Workshops | 9 | | 9 | 9 | - | - | - | - | - |
| Seminars | - | | - | - | 98 | 98 | 98 | 98 | 98 |
| Other | 226 | | 226 | 226 | 201 | 201 | 311 | 311 | 311 |
| Number of bursaries offered | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Number of interns appointed | 41 | - | 40 | 40 | 32 | 32 | 32 | 32 | 32 |
| Number of learnerships appointed | - | | - | - | - | - | - | - | - |
| Number of days spent on training | - | | - | - | - | - | - | - | - |
| Payments on training by programme | | | | | | | | | |
| 1. Administration | 3 473 | 103 | 982 | 1 897 | 1 897 | 1 897 | 2 854 | 2 065 | 2 160 |
| 2. Institutional Development | - | - | - | - | - | - | - | - | - |
| 3. Policy And Governance | - | - | - | - | - | - | - | - | - |
| Total payments on training | 3 473 | 103 | 982 | 1 897 | 1 897 | 1 897 | 2 854 | 2 065 | 2 160 |

9.3.3 Reconciliation of structural changes

Table 1.19: Reconciliation of structural changes: Office Of The Premier

| 2022 | 2/23 | 2023/24 | |
|------------|-------|--|---------|
| Programmes | R'000 | Programmes | R'000 |
| | | 1. Administration | 128 124 |
| | | 1. Premier Support | 18 997 |
| | | 2. Executive Council Support | 10 444 |
| | | 3. Director-General Support | 55 712 |
| | | 4. Financial Management | 42 971 |
| | | 2. Institutional Development | 247 535 |
| | | Strategic Human Resources | 22 286 |
| | | 2. Information Communicationtechnology | 150 274 |
| | | 3. Legal Services | 8 068 |
| | | 4. Communication Services | 25 308 |
| | | 5. Programme Support | 41 599 |
| | | 3. Policy And Governance | 106 542 |
| | | 1. Special Programmes | 11 166 |
| | | 2. Inter-Governmental Relations | 7 363 |
| | | 3. Provincial Policy Management | 42 522 |
| | | 4. Premier'S Priority Programmes | 16 579 |
| | | 5. Programme Support | 28 912 |
| | | _ | 482 201 |

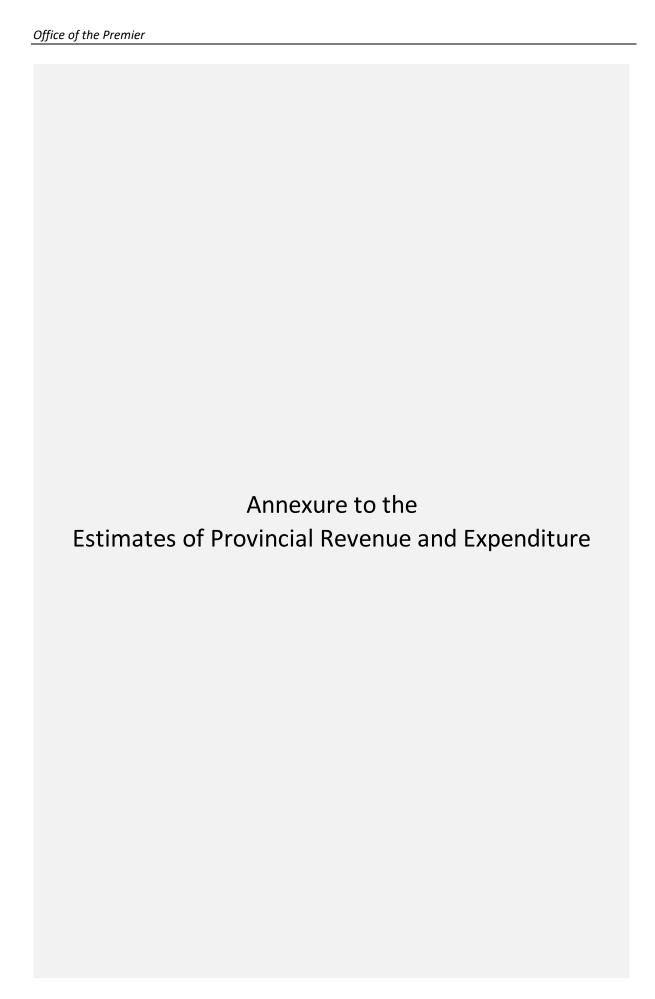


Table B.1: Specification of receipts: Office Of The Premier

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | Med | dium-term estimates | |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| Tax receipts | - | - | - | | - | - | - | - | - |
| Casino taxes | - | • | • | - | - | | - | • | |
| Horse racing taxes | | | - | - | - | - | | | |
| Liquor licences | | | | | - | - | | | - |
| Motor vehicle licences | - | | | - | | - | | | |
| Sales of goods and services other than capital assets | 282 | 289 | 168 | 230 |) 219 | 219 | 229 | 239 | 250 |
| Sale of goods and services produced by department (excluding capital assets) | 282 | 289 | 168 | 230 |) 219 | 219 | 229 | 239 | 250 |
| Sales by market establishments | - | | | | | | | | |
| Administrative fees | - | | | - | | - | | | |
| Other sales | 282 | 289 | 168 | 230 |) 219 | 219 | 229 | 239 | 250 |
| Of which | | | | | | | | | |
| Health patient fees | - | | | - | | | | | - |
| Calleges | - | | - | - | - | - | | | - |
| Itokolle Clinix | - | | - | - | - | | | | - |
| Other Revenue | - | | - | - | - | - | | | - |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | - | | | - | - | - | - | | |
| Transfers received from: | | | | | | | | | |
| Other governmental units | - | | | - | | | | | |
| Higher education institutions | - | | | - | - | | | | |
| Foreign governments | - | | | - | - | | | | |
| International organisations | - | | | | - | - | | | |
| Public corporations and private enterprises | - | | | - | - | - | | | |
| Households and non-profit institutions | | | | | | - | | | |
| Fines, penalties and forfeits | | | | | | | | | |
| Interest, dividends and rent on land | • | | | | • | | | | |
| Interest | | • | - | | | | | • | |
| Dividends | - | | | - | | - | | | |
| Rent on land | - | | | | • | - | | | |
| Sales of capital assets | | | | | • | | | | |
| Land and sub-soil assets | - | | | | - | | | | |
| Other capital assets | - | | | - | - | - | | | |
| Transactions in financial assets and liabilities | 397 | 58 | 218 | 222 | 2 133 | 133 | 139 | 144 | 151 |
| Total departmental receipts | 679 | 347 | 386 | 452 | 2 352 | 352 | 368 | 383 | 401 |

Table B.2: Payments and estimates by economic classification: Office Of The Premier

| the record | 2040/00 | Outcome | 2024/22 | appropriation | appropriation | Revised estimate | | m-term estimates | 2005100 |
|---|--|--|---------------------------------|------------------------------------|---------------------------------|--------------------------------------|-------------------------------|-------------------------------|-----------------|
| housand | 2019/20 | 2020/21 | 2021/22 | 400 000 | 2022/23 | 200 400 | 2023/24 | 2024/25 | 2025/26 |
| rrent payments | 368 758 | 354 708 | 353 192 | 460 089 | 398 422 | 398 422 | 462 512 | 484 106 | 506 3 |
| Compensation of employees | 253 408 222 240 | 247 542 216 181 | 248 569 217 615 | 280 749 243 099 | 254 130 216 778 | 254 130 216 778 | 285 412 247 198 | 309 557 269 049 | 323 7- 281 3 |
| Salaries and wages | 11 | | | | | 1 | | | |
| Social contributions | 31 168 | 31 361 | 30 954 | 37 650 | 37 352 | 37 352 | 38 214 | 40 508 | 42 3 |
| Goods and services | 112 634 | 106 639 | 104 533 | 179 340 | 144 292 | 144 292 | 177 100 | 174 549 | 182 5 |
| Administrative fees | 123 | 163 | 159 | 105 | 971 | 971 | 109 | 114 | 1 |
| Advertising | 5 086 | 2 499 | 3 852 | 3 647 | 5 397 | 5 397 | 4 327 | 4 522 | 47 |
| Minor assets | 137 | 30 | 22 | 130 | 45 | 45 | 135 | 141 | 1 |
| Audit cost: External | 5 070 | 5 304 | 4 072 | 5 000 | 5 639 | 5 639 | 5 215 | 5 450 | 57 |
| Bursaries: Employees | 47 | 65 | 128 | 200 | 300 | 300 | 209 | 218 | |
| Catering: Departmental activities | 3 547 | 1 580 | 763 | 1 162 | 2 974 | 2 974 | 1 210 | 1 262 | 1: |
| Communication (G&S) | 3 890 | 6 391 | 7 553 | 7 446 | 8 777 | 8 777 | 7 767 | 8 116 | 8 |
| Computer services | 45 753 | 63 035 | 59 735 | 111 477 | 58 467 | 58 467 | 111 736 | 116 165 | 121 |
| Consultants and professional services: Business and advisory services | 460 | 192 | 280 | 13 625 | 2 218 | 2 218 | 6 847 | 2 087 | 2 |
| Infrastructure and planning | - | - | - | - | - | - | - | - | |
| Laboratory services | - | - | - | - | - | - | - | - | |
| Scientific and technological services | - | - | - | - | - | - | - | - | |
| Legal services | 8 444 | 2 445 | 904 | 500 | 3 100 | 3 100 | 1 521 | 1 544 | 1 |
| Contractors | 79 | 5 | 146 | 2 | 593 | 593 | 2 | 2 | |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | |
| Entertainment | - | - | - | - | - | - | - | - | |
| Fleet services (including government motor transport) | 3 581 | 6 109 | 4 238 | 4 267 | 5 410 | 5 410 | 4 450 | 4 650 | 4 |
| Housing | - | - | _ | - | 404 | 404 | _ | - | |
| Inventory: Clothing material and accessories | - | _ | - | _ | - | - | - | - | |
| Inventory: Farming supplies | - | _ | _ | _ | - | _ | - | - | |
| Inventory: Food and food supplies | - | _ | _ | _ | _ | _] | _ | _ | |
| Inventory: Chemicals, fuel, oil, gas, wood and coal | - | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Colorinas, rue, on, gas, wood and coal | - | | _ | - | _ | _ [| _ | _ | |
| Inventory: Materials and supplies | | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Medical supplies Inventory: Medical supplies | _ | - | - | - | - | - | - | - | |
| | - | - | - | - | - | - | - | - | |
| Inventory: Medicine | - | - | - | - | - | - | - | - | |
| Medsas inventory interface | - | - | - | - | - | - [| - | - | |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | |
| Consumable supplies | 1 918 | 1 887 | 1 091 | 2 300 | 1 396 | 1 396 | 2 496 | 2 509 | 2 |
| Consumable: Stationery, printing and office supplies | 2 549 | 1 345 | 1 017 | 3 381 | 2 883 | 2 883 | 5 052 | 3 685 | 3 |
| Operating leases | 2 187 | 2 377 | 2 369 | 2 615 | 3 515 | 3 515 | 2 727 | 2 850 | 2 |
| Property payments | 434 | 2 030 | 374 | 3 100 | 2 200 | 2 200 | 1 604 | 1 109 | 1 |
| Transport provided: Departmental activity | 963 | 969 | 468 | 350 | 625 | 625 | 365 | 381 | |
| Travel and subsistence | 18 389 | 4 974 | 9 311 | 8 980 | 16 555 | 16 555 | 8 681 | 10 344 | 10 |
| Training and development | 3 403 | 3 859 | 3 349 | 4 883 | 7 655 | 7 655 | 2 854 | 2 065 | 2 |
| Operating payments | 361 | 336 | 899 | 1 728 | 6 376 | 6 376 | 759 | 792 | - |
| | 4 960 | 983 | 2 790 | 3 395 | 6 233 | 6 233 | 7 342 | 5 401 | 5 |
| Venues and facilities | 3 1 | | | | | 1 | | | |
| Rental and hiring | 1 253 | 61 | 1 013 | 1 047 | 2 559 | 2 559 | 1 692 | 1 142 | 1 |
| Interest and rent on land | 2 716 | 527 | 90 | | | - | | - | |
| Interest | 2 716 | 527 | 90 | - | - | - | - | - | |
| Rent on land | | | | | | - | | | |
| ansfers and subsidies | 31 871 | 20 313 | 19 071 | 5 700 | 23 783 | 23 783 | 5 355 | 5 416 | 5 |
| Provinces and municipalities | | | | | | | - | - 0 710 | |
| Provinces | | | _ | _ | | - | _ | _ | |
| Provincial Revenue Funds | | | | | | | | | |
| | | | - | | | - | | | |
| Provincial agencies and funds | | | | | | - | | | |
| Municipalities | | | | | | - | | | |
| Municipalities | - | - | - | - | - | - | - | - | |
| Municipal agencies and funds | | | | | | - | | | |
| Departmental agencies and accounts | | _ | _ | _ | 7 | 7 | _ | _ | |
| Social security funds | - | - | - | - | - | - | - | - | |
| Provide list of entities receiving transfers | - | - | - | - | 7 | 7 | - | - | |
| Higher education institutions | - | - | - | - | - | - | - | - | |
| Foreign governments and international organisations | _ | _ | _ | _ | _ | _ | _ | _ | |
| Public corporations and private enterprises | _ | _ | _ | _ | _ | _ | _ | _ | |
| Public corporations | _ | | | | | _ | _ | | |
| Subsidies on production | | | | _ | _ | | | _ | |
| Other transfers | | _ | _ | _ | _ | - | _ | _ | |
| | 11 | | | | | | | | |
| Private enterprises | | | | | | | | | |
| Subsidies on production | - | - | - | - | - | - | - | - | |
| Other transfers | | | | | | - | | | |
| Non-profit institutions | _ | | _ | | | _ | _ | - | |
| | 31 871 | 20 313 | 19 071 | 5 700 | 23 776 | 23 776 | 5 355 | 5 416 | 5 |
| Households | 746 | 2 063 | 3 067 | 300 | 1 376 | 1 376 | 312 | 326 | J |
| | 1 1 1 1 | 18 250 | 16 004 | 5 400 | 22 400 | 22 400 | 5 043 | 5 090 | 5 |
| Social benefits | 21 105 | | 10 004 | J 40U | | ZZ 400 | | J 030 | |
| | 31 125 | | | C 700 | 10 906 | 10 906 | 14 334 | 7 217 | 7 |
| Social benefits Other transfers to households | 31 125 3 320 | 40 971 | 2 619 | 6 722 | 10 300 | | | | |
| Social benefits Other transfers to households ments for capital assets | | | 2 619 - | - 0 122 | 10 300 | - | - | - | ~~~~~~ |
| Social benefits Other transfers to households ments for capital assets Buildings and other fixed structures | 3 320 | 40 971 | | | | - | - | | |
| Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings | 3 320 | 40 971 - | | | | - - - | | | |
| Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures | 3 320 | 40 971 - - - | - | - | - | - - - 10.006 | - | - | 7 |
| Social benefits Other transfers to households ments for capital assets Suidings and other fixed structures Buildings Other fixed structures Machinery and equipment | 3 320 - - - - 3 320 | 40 971 - - - - 40 971 | - - - 2 619 | - - - 6 722 | - - - 10 906 | - - - 10 906 | - - 14 334 | - - 7 217 | 7 |
| Social benefits Offier transfers to households ments for capital assets Suildings and other fixed structures Buildings Ofther fixed structures Machinery and equipment Transport equipment | 3 320 - - - 3 3 320 | 40 971 - - - 40 971 - | - - - 2 619 730 | - - - 6 722 | - - - 10 906 | - | - - 14 334 4 500 | - - 7 217 - | |
| Social benefits Other transfers to households ymments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment | 3 320 - - - 3 320 - 3 320 | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | - - 10 906 - 10 906 | - - - 10 906 - 10 906 | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |
| Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets | 3 320 - - - 3 3 320 | 40 971 - - - 40 971 - | - - - 2 619 730 | - - - 6 722 | - - - 10 906 | - | - - 14 334 4 500 | - - 7 217 - | 7 |
| Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets | 3 320 - - - 3 320 - 3 320 | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | - - 10 906 - 10 906 | - | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |
| Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment | 3 320 | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | - - 10 906 - 10 906 | - | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |
| Social benefits Ofher transfers to households wments for capital assets Buildings and other fixed structures Buildings and other fixed structures Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets Belogical assets Biological assets | 3 320 | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | - - 10 906 - 10 906 | - | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |
| Social benefits Ofter transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Ofter machinery and equipment Heritage Assets Specialised military assets | 3 320 | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | - - 10 906 - 10 906 | - | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |
| Social benefits Other transfers to households ments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Ieritage Assets pecialised military assets Biological assets and and sub-soil assets | 3 320 - - - 3 320 - 3 320 - - - | 40 971 - - - 40 971 - 40 971 | - - 2 619 730 1 889 | - - - 6 722 - 6 722 | 10 906 10 906 - 10 906 | - | - 14 334 4 500 9 834 | - - 7 217 - 7 217 | |

Table B.2: Payments and estimates by economic classification: Programme 1: Administration

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | | ım-term estimates | |
|---|------------------|------------------|------------------|--------------------|---------------------------|------------------|------------------|-------------------|-------------------|
| thousand | 2019/20 | 2020/21 | 2021/22 | | 2022/23 | | 2023/24 | 2024/25 | 2025/26 |
| durrent payments | 109 795 | 96 326 | 100 816 | 111 036 | 111 184 | 111 184 | 119 777 | 123 207 | 128 828 |
| Compensation of employees | 79 427 70 540 | 76 759 67 820 | 81 828 72 157 | 87 589 76 137 | 81 961 70 807 | 81 961 70 807 | 91 187 79 563 | 96 774 84 453 | 101 180 88 292 |
| Salaries and wages Social contributions | 8 887 | 8 939 | 9 671 | 11 452 | 11 154 | 11 154 | 11 624 | 12 321 | 12 88 |
| Goods and services | 28 078 | 19 552 | 18 986 | 23 447 | 29 223 | 29 223 | 28 590 | 26 433 | 27 64 |
| Administrative fees | 49 | 48 | 159 | 55 | 538 | 538 | 20 330 | 60 | 6 |
| Advertising | 311 | 330 | - | 100 | 420 | 420 | 104 | 109 | 11 |
| Minor assets | 35 | 6 | 18 | 100 | 10 | 10 | 104 | 109 | 11 |
| Audit cost: External | 5 070 | 5 303 | 4 072 | 5 000 | 5 639 | 5 639 | 5 215 | 5 450 | 5 70 |
| Bursaries: Employees | 47 | 65 | 128 | 200 | 300 | 300 | 209 | 218 | 22 |
| Catering: Departmental activities | 1 527 | 217 | 297 | 343 | 741 | 741 | 356 | 371 | 38 |
| Communication (G&S) | 737 | 621 | 981 | 999 | 1 041 | 1 041 | 1 042 | 1 089 | 1 13 |
| Computer services | _ | _ | _ | _ | _ | _ | _ | _ | |
| Consultants and professional services: Business and advisory services | 163 | 124 | 149 | 2 420 | 1 600 | 1 600 | 2 462 | 1 319 | 1 37 |
| Infrastructure and planning | - | - | _ | _ | _ | - | - | _ | |
| Laboratory services | - | - | _ | _ | _ | _ | - | _ | |
| Scientific and technological services | - | - | _ | - | - | _ | - | - | |
| Legal services | - | - | 50 | - | - | - | - | - | |
| Contractors | 71 | 2 | 146 | 2 | 4 | 4 | 2 | 2 | |
| Agency and support / outsourced services | _ | _ | _ | _ | _ | - | _ | _ | |
| Entertainment | _ | _ | _ | _ | _ | _ | - | _ | |
| Fleet services (including government motor transport) | 3 581 | 6 109 | 4 238 | 4 267 | 5 410 | 5 410 | 4 450 | 4 650 | 4 8 |
| Housing | - | - | - 250 | - | 404 | 404 | - | - | |
| Inventory: Clothing material and accessories | - | _ | _ | _ | - | _ | _ | _ | |
| Inventory: Farming supplies | - | _ | _ | _ | - | _ | _ | _ | |
| Inventory: Food and food supplies | - | _ | _ | _ | - | _ | _ | _ | |
| Inventory: Chemicals, fuel, oil, gas, wood and coal | - | _ | _ | _ | - | _ | _ | _ | |
| Inventory: Learner and teacher support material | - | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Learner and ceacher supplies | - | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Medical supplies | - | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Medicine | - | _ | _ | _ | _ | _ | _ | _ | |
| Medsas inventory interface | _ | _ | _ | _ | _ | _ | _ | _ | |
| Inventory: Other supplies | _ | _ | _ | _ | _ | _ | _ | _ | |
| Consumable supplies | 573 | 1 222 | 573 | 1 423 | 192 | 192 | 1 580 | 1 552 | 16 |
| Consumable: Stationery, printing and office supplies | 627 | 540 | 285 | 806 | 806 | 806 | 1 367 | 878 | 9 |
| Operating leases | 2 187 | 2 377 | 2 369 | 2 615 | 3 515 | 3 515 | 2 727 | 2 850 | 2 9 |
| | 2 101 | 1 238 | 158 | 2013 | 3313 | 3 313 | 500 | 2 000 | 2.00 |
| Property payments Transport provided: Departmental activity | | 1230 | 143 | 150 | 15 | 15 | 156 | 163 | 17 |
| Travel and subsistence | 6 573 | 925 | 2 401 | 1 967 | 4 663 | 4 663 | 2 552 | 2 644 | 276 |
| | | 109 | 403 | 1 895 | | | 2 352 2 854 | | 2 16 |
| Training and development | 3 168 | 221 | 644 | | 1 255 | 1 255 | | 2 065 | 210 |
| Operating payments | 156 | | | 205 | 526 | 526 | 214 | 223 | |
| Venues and facilities | 3 138 | 95 | 996 | 850 | 2 114 | 2 114 | 2 587 | 2 627 | 274 |
| Rental and hiring | 65 | | 776 | 50 | 30 | 30 | 52 | 54 | |
| Interest and rent on land | 2 290 | 15 | 2 | | - | - | - | - | |
| Interest | 2 290 | 15 | 2 | - | - | - | - | - | |
| Rent on land | L | | | | | | | | |
| ransfers and subsidies | 610 | 683 | 1 211 | 1 300 | 1 555 | 1 555 | 1 355 | 1 416 | 1 48 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | |
| Provinces | - | - | - | - | - | - | - | - | |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | |
| Provincial agencies and funds | - | - | - | - | - | - | - | - | |
| Municipalities | - | _ | _ | _ | _ | - | - | _ | |
| Municipalities | - | - | - | - | - | - | - | - | |
| Municipal agencies and funds | - | - | - | - | - | - | - | - | |
| Departmental agencies and accounts | - | - | - | - | - | - | - | _ | |
| Social security funds | - | - | - | - | - | - | - | - | |
| Provide list of entities receiving transfers | - | - | _ | _ | - | _ | _ | _ | |
| Higher education institutions | - | | _ | _ | - | - | - | | |
| Foreign governments and international organisations | - | _ | _ | _ | - | _ | _ | _ | |
| Public corporations and private enterprises | - | - | _ | _ | - | _ | - | _ | |
| Public corporations | _ | | | | | - | - | | |
| Subsidies on production | - | | | | | - | - | | |
| Other transfers | - | _ | _ | _ | - | _ | _ | _ | |
| Private enterprises | _ | - | - | - | | - | - | | |
| Subsidies on production | | | | | | _ | | | |
| Other transfers | | _ | _ | _ | _ | _ | _ | _ | |
| | | | | | | | _ | | |
| Non-profit institutions | - | - | - | - | - | - | - | - | |
| Households | 610 | 683 | 1 211 | 1 300 | 1 555 | 1 555 | 1 355 | 1 416 | 1 4 |
| Social benefits | 276 | 563 | 1 016 | 300 | 555 | 555 | 312 | 326 | 3 |
| Other transfers to households | 334 | 120 | 195 | 1 000 | 1 000 | 1 000 | 1 043 | 1 090 | 11 |
| ayments for capital assets | 2 034 | 2 209 | 2 342 | 2 489 | 2 655 | 2 655 | 6 992 | 2 603 | 27 |
| Buildings and other fixed structures | 2 034 | 2 209 | 2 342 | 2 409 | 2 000 | 2 000 | 0 992 | 2 003 | |
| | | | | | | - | | | |
| Buildings Other fixed attracture | - | - | - | - | - | -] | - | - | |
| Other fixed structures | | | | | - | - 0.055 | | | |
| Machinery and equipment | 2 034 | 2 209 | 2 342 | 2 489 | 2 655 | 2 655 | 6 992 | 2 603 | 27 |
| Transport equipment | | 2.000 | 730 | 0.400 | - 0.055 | | 4 500 | - 0.000 | |
| Other machinery and equipment | 2 034 | 2 209 | 1 612 | 2 489 | 2 655 | 2 655 | 2 492 | 2 603 | 27 |
| Heritage Assets | - | - | - | - | - | - | - | - | |
| Specialised military assets | - | - | - | - | - | - | - | - | |
| Biological assets | - | - | - | - | - | - | - | - | |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | |
| Software and other intangible assets | | | | | | - | | | |
| | | | | | | | | | |
| ayments for financial assets | - | - | _ | _ | - | _ | - | - | |

Table B.2: Payments and estimates by economic classification: Programme 2: Institutional Development

| | | Outcome | | Main appropriation | Adjusted appropriation | Revised estimate | | ım-term estimates | |
|--|--------------------|-------------------|-------------------|--------------------|------------------------|--------------------------|--------------------|--------------------|---------------------------|
| thousand | 2019/20 | 2020/21 | 2021/22 | 010 15: | 2022/23 | 404.00= | 2023/24 | 2024/25 | 2025/26 |
| urrent payments Compensation of employees | 175 498 102 517 | 181 600 99 950 | 174 118 96 072 | 243 104 107 918 | 194 837 98 376 | 194 837 98 376 | 237 261 105 477 | 255 345 118 812 | 267 086 124 276 |
| Salaries and wages | 89 766 | 87 198 | 84 169 | 93 473 | 83 931 | 83 931 | 90 816 | 103 270 | 108 020 |
| Social contributions | 12 751 | 12 752 | 11 903 | 14 445 | 14 445 | 14 445 | 14 661 | 15 542 | 16 256 |
| Goods and services | 72 555 | 81 138 | 77 958 | 135 186 | 96 461 | 96 461 | 131 784 | 136 533 | 142 810 |
| Administrative fees | 67 | 115 | - | - | 63 | 63 | - | - | |
| Advertising | 4 601 | 1 716 | 2 887 | 3 187 | 4 892 | 4 892 | 3 847 | 4 020 | 4 20 |
| Minor assets | 33 | 18 | 4 | 30 | 35 | 35 | 31 | 32 | 3 |
| Audit cost: External | - | - | - | - | - | - | - | - | |
| Bursaries: Employees | _ | - | | . . | - | - | | - | |
| Catering: Departmental activities | 716 | 31 | 153 | 364 | 1 114 | 1 114 | 379 | 395 | 41 |
| Communication (G&S) | 2 372 | 5 229 | 5 705 | 5 241 | 6 756 | 6 756 | 5 467 | 5 712 | 5 97 |
| Computer services | 45 148 | 62 416 | 59 109 | 110 800 | 57 790 | 57 790 | 111 030 | 115 427 | 120 7 |
| Consultants and professional services: Business and advisory services Infrastructure and planning | 268 | 68 | 95 | 650 | 533 | 533 | 806 | 163 | 17 |
| Laboratory services | - | - | - | _ | - | - | - | - | |
| Scientific and technological services | | | | | _ | | | | |
| Legal services | 8 444 | 2 445 | 854 | 500 | 3 100 | 3 100 | 1 521 | 1 544 | 16 |
| Contractors | 6 | 3 | - | _ | 589 | 589 | - | - | 10 |
| Agency and support / outsourced services | - | _ | _ | _ | - | - | _ | _ | |
| Entertainment | - | _ | - | _ | - | _ | _ | - | |
| Fleet services (including government motor transport) | - | - | - | - | - | - | - | - | |
| Housing | - | - | - | - | - | - | - | - | |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | |
| Inventory: Farming supplies | - | - | - | - | - | -] | - | - | |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | |
| Inventory: Chemicals, fuel, oil, gas, wood and coal | - | - | - | - | - | - | - | - | |
| Inventory: Learner and teacher support material | - | - | - | - | - | - | - | - | |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | |
| Inventory: Medicial supplies | - | - | - | _ | - | - | - | - | |
| Inventory: Medicine Medsas inventory interface | - | - | - | _ | - | - | - | - | |
| Inventory: Other supplies | | | _ | | _ | | _ | | |
| Consumable supplies | 1 110 | 645 | 333 | 643 | 832 | 832 | 671 | 701 | 7 |
| Consumable: Stationery printing and office supplies | 1 108 | 652 | 582 | 1 860 | 1 565 | 1 565 | 1 940 | 2 028 | 21 |
| Operating leases | - | - | - | - | - | - | - | | |
| Property payments | 434 | 792 | 216 | 3 100 | 2 200 | 2 200 | 1 104 | 1 109 | 11 |
| Transport provided: Departmental activity | 51 | 117 | _ | _ | _ | _ | _ | _ | |
| Travel and subsistence | 6 405 | 2 469 | 4 098 | 3 850 | 6 388 | 6 388 | 1 830 | 3 251 | 3 4 |
| Training and development | 235 | 3 750 | 2 946 | 2 988 | 6 188 | 6 188 | - | - | |
| Operating payments | 112 | 115 | 255 | 373 | 373 | 373 | 389 | 406 | 4 |
| Venues and facilities | 960 | 557 | 548 | 933 | 2 766 | 2 766 | 2 073 | 1 017 | 10 |
| Rental and hiring | 485 | _ | 173 | 667 | 1 277 | 1 277 | 696 | 728 | 7(|
| Interest and rent on land | 426 | 512 | 88 | | | - | | | |
| Interest | 426 | 512 | 88 | - | - | - | - | - | |
| Rent on land | | _ | - | - | - | - | - | - | |
| ansfers and subsidies | 31 126 | 19 041 | 17 096 | 4 400 | 21 623 | 21 623 | 4 000 | 4 000 | 4 1 |
| Provinces and municipalities | - | - | - | - | - | - | - | - | |
| Provinces | | | | | | - | | | |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | |
| Provincial agencies and funds | | | | | | - | | | |
| Municipalities | _ | - | - | - | - | - | | - | |
| Municipalities | - | - | - | _ | - | - [| - | - | |
| Municipal agencies and funds Departmental agencies and accounts | 1 | | | | 7 | 7 | | | |
| Social security funds | - I | | | | | | | | - |
| Provide list of entities receiving transfers | _ | _ | _ | _ | 7 | 7 | _ | _ | |
| Higher education institutions | _ | | | _ | - | - | _ | _ | |
| Foreign governments and international organisations | - | _ | - | _ | - | _ | - | - | |
| Public corporations and private enterprises | | | | | _ | | - | | |
| Public corporations | | _ | - | - | - | - | - | _ | |
| Subsidies on production | - | - | - | - | - | - | - | - | |
| Other transfers | - | | _ | | - | - | _ | - | |
| Private enterprises | | | | | | - | | | |
| Subsidies on production | - | - | - | - | - | - | - | - | |
| Other transfers | | - | - | | - | - | - | - | |
| Non-profit institutions | - | - | - | - | - | - | _ | - | |
| Households | 31 126 | 19 041 | 17 096 | 4 400 | 21 616 | 21 616 | 4 000 | 4 000 | 41 |
| Social benefits | 335 | 911 | 1 287 | - | 216 | 216 | - | - | |
| Other transfers to households | 30 791 | 18 130 | 15 809 | 4 400 | 21 400 | 21 400 | 4 000 | 4 000 | 41 |
| yments for capital assets | 915 | 38 167 | 181 | 3 593 | 7 819 | 7 819 | 6 274 | 3 916 | 4 0 |
| Buildings and other fixed structures | - | 30 107 | - | - 3 333 | - 1013 | | - 0214 | - 3310 | |
| Buildings | _ | _ | _ | _ | | - | - | _ | |
| Other fixed structures | - | _ | _ | _ | - | _ | - | _ | |
| Machinery and equipment | 915 | 38 167 | 181 | 3 593 | 7 819 | 7 819 | 6 274 | 3 916 | 4 0 |
| Transport equipment | - | - | - | - | - | - | - | - | |
| Other machinery and equipment | 915 | 38 167 | 181 | 3 593 | 7 819 | 7 819 | 6 274 | 3 916 | 4 (|
| Heritage Assets | - | - | - | - | - | - | - | - | |
| Specialised military assets | - | - | - | - | - | - | - | - | |
| Biological assets | - | - | - | - | - | - | - | - | |
| Land and sub-soil assets | - | - | - | - | - | - | - | - | |
| Software and other intangible assets | | | | | | | | | |
| yments for financial assets | - | - | - | - | - | - | - | - | |
| | | | 191 395 | 251 097 | 224 279 | 224 279 | 247 535 | | 275 3 |

Table B.2: Payments and estimates by economic classification: Programme 3: Policy And Governance

| housand | 2019/20 | Outcome 2020/21 | 2021/22 | Main appropriation | Adjusted appropriation 2022/23 | Revised estimate | Mediu 2023/24 | m-term estimates 2024/25 | 2025/26 |
|--|--|--|--|---|---|--|--|--|---|
| rrent payments | 2019/20 83 465 | 76 782 | 78 258 | 105 949 | 92 401 | 92 401 | 105 474 | 105 554 | 110 408 |
| Compensation of employees | 71 464 | 70 833 | 70 669 | 85 242 | 73 793 | 73 793 | 88 748 | 93 971 | 98 293 |
| Salaries and wages | 61 934 | 61 163 | 61 289 | 73 489 | 62 040 | 62 040 | 76 819 | 81 326 | 85 067 |
| Social contributions | 9 530 | 9 670 | 9 380 | 11 753 | 11 753 | 11 753 | 11 929 | 12 645 | 13 226 |
| Goods and services | 12 001 | 5 949 | 7 589 | 20 707 | 18 608 | 18 608 | 16 726 | 11 583 | 12 115 |
| Administrative fees | 7 | - | - | 50 | 370 | 370 | 52 | 54 | 56 |
| Advertising | 174 | 453 | 965 | 360 | 85 | 85 | 376 | 393 | 412 |
| Minor assets | 69 | 6 | - | - | - | - | - | - | - |
| Audit cost: External | - | 1 | - | - | - | - | - | - | - |
| Bursaries: Employees | - | - | - | - | - | - | - | - | - |
| Catering: Departmental activities | 1 304 | 1 332 | 313 | 455 | 1 119 | 1 119 | 475 | 496 | 518 |
| Communication (G&S) | 781 | 541 | 867 | 1 206 | 980 | 980 | 1 258 | 1 315 | 1 375 |
| Computer services | 605 | 619 | 626 | 677 | 677 | 677 | 706 | 738 | 772 |
| Consultants and professional services: Business and advisory services | 29 | - | 36 | 10 555 | 85 | 85 | 3 579 | 605 | 633 |
| Infrastructure and planning | - | - | - | - | - | - | - | - | - |
| Laboratory services | - | - | - | - | - | - | - | - | - |
| Scientific and technological services | - | - | - | - | - | - | - | - | - |
| Legal services | - | - | - | - | - | - | - | - | - |
| Contractors | 2 | - | - | - | - | - | - | - | - |
| Agency and support / outsourced services | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Fleet services (including government motor transport) | - | - | - | - | - | - | - | - | - |
| Housing | - | - | - | - | - | - | - | - | - |
| Inventory: Clothing material and accessories | - | - | - | - | - | - | - | - | - |
| Inventory: Farming supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Food and food supplies | - | - | - | - | - | - | - | - | - |
| Inventory: Chemicals, fuel, oil, gas, wood and coal | - | - | - | - | - | - | - | - | |
| Inventory: Learner and teacher support material | - | - | - | - | - | - | - | - | - |
| Inventory: Materials and supplies | - | - | - | - | - | - | - | - | |
| Inventory: Medical supplies | - | - | - | - | - | - | - | - | |
| Inventory: Medicine | - | - | - | - | - | - | - | - | |
| Medsas inventory interface | - | - | - | - | - | - | - | - | |
| Inventory: Other supplies | - | - | - | - | - | - | - | - | - |
| Consumable supplies | 235 | 20 | 185 | 234 | 372 | 372 | 245 | 256 | 268 |
| Consumable: Stationery, printing and office supplies | 814 | 153 | 150 | 715 | 512 | 512 | 1 745 | 779 | 815 |
| Operating leases | - | - | - | _ | - | - | - | _ | |
| Property payments | - | _ | - | _ | - | - | - | - | |
| Transport provided: Departmental activity | 912 | 852 | 325 | 200 | 610 | 610 | 209 | 218 | 228 |
| Travel and subsistence | 5 411 | 1 580 | 2 812 | 3 163 | 5 504 | 5 504 | 4 299 | 4 449 | 4 653 |
| Training and development | - | - | - | - | 212 | 212 | - | - | - |
| Operating payments | 93 | _ | _ | 1 150 | 5 477 | 5 477 | 156 | 163 | 170 |
| Venues and facilities | 862 | 331 | 1 246 | 1 612 | 1 353 | 1 353 | 2 682 | 1 757 | 1 838 |
| Rental and hiring | 703 | 61 | 64 | 330 | 1 252 | 1 252 | 944 | 360 | 377 |
| Interest and rent on land | | - | - | | 1 202 | 1 202 | | | - |
| Interest | _ | | | | | _ | | | |
| Rent on land | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| | | | | | | | | | |
| ansfers and subsidies | 135 | 589 | 764 | | 605 | 605 | - | - | - |
| Provinces and municipalities | - | - | - | - | - | - | - | - | - |
| Provinces | | | - | | | - | | | |
| Provincial Revenue Funds | - | - | - | - | - | - | - | - | - |
| Provincial agencies and funds | - | - | - | | | - | | | |
| Municipalities | | | - | | | - | | | |
| Municipalities | - | - | - | - | - | - | - | - | - |
| Municipal agencies and funds | - | | - | | | - | | - | |
| Departmental agencies and accounts | | | _ | | _ | - | _ | | |
| Social security funds | - | - | - | - | - | - | - | - | - |
| Provide list of entities receiving transfers | _ | | - | | | - | | | |
| Higher education institutions | - | - | - | - | - | - | - | - | - |
| Foreign governments and international organisations | - | - | - | - | - | - | - | - | - |
| Public corporations and private enterprises | | - | - | - | - | - | | _ | - |
| Public corporations | - | | - | | | - | | | |
| Subsidies on production | - | - | - | - | - | - | - | - | - |
| Other transfers | - | | _ | | _ | - | _ | | |
| Private enterprises | | | - | | | - | | | - |
| | | - | - | - | - | - | - | - | - |
| Subsidies on production | - 111 | | - | - | _ | - | | - | - |
| | | | | | | 1 | | | |
| Subsidies on production Other transfers | 111 | | | - | _ | _ | _ | | |
| Subsidies on production Other transfers Non-profit institutions | | _ | | - | | - 605 | - | | |
| Subsidies on production Other transfers Non-profit institutions Households | | - 589 | 764 | | 605 | - 605 605 | | | |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits | - 135 135 | - 589 589 | | - - - | 605 605 | 605 605 | - | _ | |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households | 135 135 136 | - 589 589 - | 764 764 – | | 605 605 – | 605 - | | - | |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets | - 135 135 | - 589 589 | 764 | _ | 605 605 | | - | _ | |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures | - 135 135 - 371 | 589 589 - 595 | 764 764 – | - - 640 - | 605 605 - 432 | 605 - | - - - 1 068 | - - 698 - | 731 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households syments for capital assets Buildings and other fixed structures Buildings | 135 135 135 - | - 589 589 - 595 | 764 764 - 96 | - - 640 | 605 605 - 432 | 605 - | - - - 1 068 | - - 698 | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures | - 135 135 - 371 - - | 589 589 - - 595 - - | 764 764 - 96 - - | - 640 - - | 605 605 - 432 - - | 605 - 432 - - - | - - - 1 068 - - - | - - 698 - - - | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households syments for capital assets Buildings and other fixed structures Buildings | 135 135 135 - | 589 589 - - 595 | 764 764 - 96 | - - 640 - - | 605 605 - 432 | 605 - | - - - 1 068 | - - 698 - | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households Subsidies and other fixed structures Buildings and other fixed structures Buildings Other fixed structures | | 589 589 - - 595 - - - - 595 | 764 764 96 - - 96 | - - 640 - - - 640 | 605 605 432 - - - 432 | 605 - 432 - - - - 432 | 1068 - - 1 068 | - - 698 - - - - 698 | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Buildings Machinery and equipment | - 135 135 - 371 - - 371 | - 589 589 - - 595 - - - | 764 764 - 96 - - - - 96 | - 640 - - - - 640 | 605 605 - 432 - - - - 432 | 605 - 432 - - - | - - 1068 - - - - 1068 | - 698 - - - - - 698 | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment | | 589 589 - - 595 - - - - 595 | 764 764 96 - - 96 | - - 640 - - - 640 | 605 605 432 - - - 432 | 605 - 432 - - - - 432 | 1068 - - 1 068 | - - 698 - - - - 698 | 73 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households syments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment | | 589 589 - 595 - - - 595 - 595 | 764 764 96 - - 96 | - - 640 - - - 640 - 640 | 605 605 432 - - - 432 - 432 | 605 - 432 - - - - 432 | 1068 | - - 698 - - - 698 - 698 | 73 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Transport equipment Other machinery and equipment Heritage Assets | | 589 589 - 595 - - - 595 - 595 - 595 | 764 764 96 - - 96 | - - 640 - - - 640 - 640 | 605 605 432 432 432 | 605 - 432 - - - - 432 | 1068 | - - - - - - 698 - - 698 | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Transport equipment Other machinery and equipment Heritage Assets Specialised military assets | | 589 589 - 595 - - - 595 - 595 - 595 | 764 764 96 - - 96 | - - 640 - - - 640 - 640 | 605 605 432 432 432 | 605 - 432 - - - - 432 | 1068 | - - - - - - 698 - - 698 | 73° 73° 73° 73° 73° 73° 73° 73° 73° 73° |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Herritage Assets Specialised military assets Biological assets | | 599 589 - 595 - - 596 - 596 | 764 764 96 - - 96 | - 640 - - - - 640 - - - - | 605 605 432 432 432 | 605 - 432 - - - - 432 | 1068 | - - - - - - - 698 - - - - | 73 |
| Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households yments for capital assets Buildings and other fixed structures Buildings Other fixed structures Machinery and equipment Transport equipment Other machinery and equipment Heritage Assets Specialised military assets Biological assets Land and sub-soil assets | | 599 589 - - 595 - - 596 - 596 | 764 764 96 - - 96 | 640 | 605 605 - - - - - - - 432 - - 432 - - - - - - - - - - - - - - | 605 - 432 - - - - 432 | 1068 | - - 698 - - - 698 - - - - | 73 |